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300 W. Adams Street • Suite 200 • Chicago, Illinois 60606 • (312) 793-8550

**Memorandum**

**To:** Strategic Opportunities Committee Members

**From:** John Maki, Executive Director

**Date:** August 21, 2017

**Re:** August 29<sup>th</sup> Strategic Opportunities Committee Meeting Information

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This memo provides a brief overview of the Strategic Opportunities Committee (SOC) meeting on Tuesday, August 29<sup>th</sup> from 1:00-3:00 p.m. For members who cannot attend in person, please use the following conference-call number and password: 888-494-4032, password 764-088-4751. If individual members are unable to attend or call-in to the meeting, but wish to contribute to the discussion, please contact me by email or phone. ([john.maki@illinois.gov](mailto:john.maki@illinois.gov), 312-793-8550).

At the August meeting, we would like your opinion about how the SOC and the Budget Committee can strengthen their capacity to oversee ICJIA's policy and grant making and inform the agency's overall strategic planning process. This discussion was prompted by the SOC's June meeting on ICJIA's violence prevention plan mandate. After the June meeting, ICJIA's staff followed up with stakeholders and board members. Through these discussions, it became clear that rather than thinking about its violence prevention plan in isolation, it would be beneficial for ICJIA to consider all of its planning activity together to address the State's most important criminal justice needs. While ICJIA's funding decisions are often constrained by state and federal mandates, the more ICJIA can help stakeholders communicate how the state's greatest criminal justice needs and priorities are connected, the more the agency can use its funding and policy work to encourage and drive comprehensive responses to crime and victimization.

Your advice about how we can support your decisions about integrating our priorities is essential to ICJIA's future work. To help inform this meeting's discussion, ICJIA's staff will provide a brief overview of the agency's strategic planning mandates and major strategic planning efforts, with an emphasis on its most recent JAG plan and the Ad Hoc Victim Service Report, which has guided the agency's VOCA funding. ICJIA's Research Director, Dr. Megan Alderden, will then facilitate a discussion of the Strengths, Weaknesses, Opportunities, and Threats (SWOT) of the SOC and the Budget Committee. This SWOT discussion will provide members of both committee an opportunity to examine what these committees are doing well and what continues to need improvement.



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After the meeting, ICJIA staff will use a summary of the meeting's discussion to facilitate a broader conversation at the September Board meeting of how the Board can oversee a strategic planning process that improves the agency's policy work and grant making.

We look forward to your participation and guidance. Thank you.

John Maki  
Executive Director  
Illinois Criminal Justice Information Authority



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Strategic Opportunities Committee Meeting  
Tuesday, August 29, 2017  
1:00 p.m. to 3:00 p.m.  
300 W. Adams, Suite 200, Large Conference Room  
Chicago, Illinois

**AGENDA**

- I. Call To Order and Roll Call
- II. Approval of June 27, 2017 Meeting Minutes
- III. Review of ICJIA's Planning Mandates, Past Strategic Planning Activities, and Missions of SOC and Budget Committees
- IV. Discussion: Strength, Weakness, Opportunities, and Threats Analysis of the SOC and Budget Committees
- V. Other Business
- VI. Public Comment
- VII. Adjourn

This public meeting will be accessible to persons with disabilities in compliance with Executive Order #5 and pertinent state and federal laws upon anticipated attendance. Persons with disabilities planning to attend and needing special accommodations should contact by telephone or letter John Klaer, Illinois Criminal Justice Information Authority, 300 W. Adams St., Suite 200, Chicago, Illinois, 60606-5150, (312) 793-8946. TDD services are available at (312) 793-4170.



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**MINUTES**

**ILLINOIS CRIMINAL JUSTICE INFORMATION AUTHORITY  
STRATEGIC OPPORTUNITIES COMMITTEE MEETING**

Tuesday, June 27, 2017, at 1:00 p.m.

300 W. Adams, Suite 200, Large Conference Room

Chicago, Illinois 60606

Roll Call

Cynthia Hora called the meeting to order at 1:06 p.m. and asked General Counsel Angie Weis to call the roll.

<b>Committee Member Attendance</b>	<b>Present</b>	<b>Telephone</b>	<b>Absent</b>
Paula Wolff (Chair)			X
Director John Baldwin			X
Director Patrick Delfino			X
Chief Barbara West for Superintendent Eddie T. Johnson	X		
Cynthia Hora for Attorney General Lisa Madigan	X		
Sheriff Michael McCoy			X
James Chadd for Director Michael J. Pelletier	X		
President Toni Preckwinkle			X
<b>Other Authority Members Present</b>	<b>Present</b>	<b>Telephone</b>	<b>Absent</b>
Public Defender Carla Barnes		X	
Peter Kocerka for Public Defender Amy Campanelli	X		
Nicole Kramer for State's Attorney Kim Foxx		X	
Chief Jerry Mitchell	X		
Judge Elizabeth Robb		X	
Director Jennifer Vollen-Katz	X		

Also in attendance were:

Junaid Afeef, Authority Targeted Violence Prevention Program Director  
Malgorzata Bereziewicz, Authority VOCA Attorney  
Maureen Brennan, Authority Grant Monitor  
Caitlin DeLong, Authority Executive Assistant  
Reshma Desai, Authority Special Projects Program Advisor  
Mary Ann Dyar, Adult Redeploy Illinois Associate Director  
Dawn English, Authority Human Resources  
Kevin Givens, Authority Federal and State Grants Unit Associate Director  
Shai Hoffman, Authority Grant Manager  
Jaclyn Houston-Kolnik, Authority Research Manager  
Lindsay LaPointe, Adult Redeploy Illinois Program Manager  
John Maki, Authority Executive Director  
Robin Murphy, Authority Deputy Counsel  
Angie Weis, Authority General Counsel

After the initial roll call, only three of the five Committee members needed for a quorum were present. Director Maki suggested moving to agenda items that did not require a quorum.

#### Executive Director's Report

Director Maki explained that ICJIA received a violence prevention mandate when the Illinois Violence Prevention Authority (IVPA) was absorbed by the agency in 2012. Along with IVPA programs, ICJIA inherited IVPA's mandate to create a statewide violence prevention plan. Since the programs are funded through state line items, however, there is no funding to support creating statewide violence prevention plan. Violence prevention programming is ineligible for funding under Victims of Crime Act (VOCA), but Governor Rauner's proposed budget included a \$5 million appropriation for community-based violence prevention. Director Maki expressed his desire for violence prevention programming to benefit from the rigorous planning processes developed for the Authority's VOCA and Justice Assistance Grant (JAG) funding.

#### Violence Prevention Presentation

Reshma Desai, ICJIA Strategic Policy Advisor, presented on the current state of evidence-based violence prevention. According to Ms. Desai, since the 1980s, when the Centers for Disease Control began research on homicide and suicide, violence has been increasingly conceptualized as preventable. A 2001 report on youth violence by the Surgeon General added to this body of research by consolidating information on risk and protective factors, cost effectiveness, and patterns of offending. Ms. Desai explained that risk factors refer to biological, individual, family, and community factors that increase one's risk of harmful behavior, and protective factors defend against the negative

outcomes. Therefore, while a child may exhibit a risk factor (such as low academic achievement) that often predicts delinquency, a protective factor (such as a supportive school environment) may intervene to balance the individual's chances of success. Ms. Desai presented the violence prevention plan drafted by IVPA, which was designed to include all age groups and ecological levels (individual, family, community); promote non-violence, respect, and tolerance; reduce risk and support protective factors; tackle emerging issues; and embrace multi-disciplinary relationships between criminal justice, public health, and community groups. Ms. Desai also explained the levels of prevention: primary/universal (which educate the entire population), secondary/targeted (which focus on at-risk groups), and tertiary/selected (which intervene with populations that are already justice system-involved). The Substance Abuse and Mental Health Services Administration's National Registry of Evidence-based Programs and Practices (<https://www.samhsa.gov/nrepp>), Model Programs Guide at the Office of Juvenile Justice and Delinquency Prevention (<https://www.ojjdp.gov/mpg/>), and Blueprints for Healthy Youth Development (<http://www.blueprintsprograms.com/>) were presented by Ms. Desai as robust resources for locating evidence-based programs that address violence.

Chiefs Mitchell and West described cooperative efforts in their jurisdictions to share crime control practices. Chief Mitchell described a quarterly meeting that he attends with the 10 largest police departments outside of Chicago, and Chief West added that the Chicago Police Department provides a toolbox of prevention tactics to their districts. They both noted that a statewide, multi-disciplinary database of ongoing and evidence-based interventions would be extremely useful. Ms. Houston-Kolnik reminded the group that prevention work in the state has been severely impacted by the budget impasse, especially as there is an inherent time delay in measurable results from primary and secondary interventions. Mr. Afeef was called upon to describe his Targeted Violence Prevention Program, which includes partnerships with the Department of Public Health and the Department of Human Services.

Members discussed the need for representatives from education, public health, and social services to join criminal justice system actors in these efforts. Ms. Hora suggested forming a committee or task force and Director Maki added that violence prevention recommendations for the legislature might be helpful. He noted that violence prevention work through the Authority should focus on packaging programs in a way that fights siloing of funds and supports local planning without imposing agency perspective.

### Approval of Minutes

Once quorum was achieved, committee members voted on meeting minutes from July 18, 2016; October 27, 2016; February 27, 2017; and March 27, 2017. Ms. Hora noted a spelling error on the second page of the July 18 minutes: "stop gap bull" should read "stop gap bill." Mr. Chadd moved to accept the four sets of minutes as corrected, and Chief West seconded. They passed unanimously.

Public Comment

There was no public comment.

Adjourn

With no further business, Ms. Hora asked for a motion to adjourn. Ms. Vollen-Katz moved to adjourn. The motion was seconded by Ms. West. The meeting was adjourned at 2:39 p.m.